

<b>Report to:</b>	<b>Public Board of Directors</b>	<b>Agenda item:</b>	<b>21</b>
<b>Date of Meeting:</b>	<b>23 May 2018</b>		

<b>Title of Report:</b>	<b>Acute Hospital Alliance Terms of Reference</b>
<b>Status:</b>	<b>For Approval</b>
<b>Board Sponsor:</b>	<b>James Scott, Chief Executive</b>
<b>Author:</b>	<b>James Scott, Chief Executive</b>
<b>Appendices</b>	<b>Appendix 1 – Acute Hospital Alliance Terms of Reference</b>

<b>1. Executive Summary of the Report</b>
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The three Acute hospitals within the BSW STP have resolved to establish an Acute Hospital Alliance to lead discussions between organisations focussing on improving clinical services and closing health, care and financial gaps for the benefit of the population of the STP.

<b>2. Recommendations (Note, Approve, Discuss)</b>
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The Board is asked to approve the proposed BSW STP Acute Hospitals Alliance Terms of Reference.

<b>3. Legal / Regulatory Implications</b>
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The Trust is required to actively participate in the BSW STP, and failure to do so will attract adverse regulatory scrutiny.

<b>4. Risk (Threats or opportunities, link to a risk on the Risk Register, Board Assurance Framework etc)</b>
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No specific risks have been identified; however if the Trust does not participate in the proposed alliance it risks being unable to input into and influence the business of the STP as it relates specifically to acute providers.

<b>5. Resources Implications (Financial / staffing)</b>
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Time commitment of key executive directors and the Chair.

<b>6. Equality and Diversity</b>
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Not applicable

<b>7. References to previous reports</b>
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None.

<b>8. Freedom of Information</b>
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Public

## TERMS OF REFERENCE

### **BANES, Swindon and Wiltshire Sustainability & Transformation Partnership (STP) Acute Hospitals Alliance**

#### **1. Constitution**

The three acute hospitals within BSW STP hereby resolve to establish an Acute Hospitals Alliance.

The partners to the alliance are:

- Great Western Hospital NHS Foundation Trust
- Royal United Hospitals Bath NHS Foundation Trust
- Salisbury Foundation Trust

The purpose of the Alliance is to lead discussions between organisations focused on improving clinical services and closing health, care and financial gaps for the benefit of the population of the STP.

The Alliance members have delegated authority to act within these terms of reference on behalf of their organisations.

The Alliance is chaired by a Chief Executive of the partner organisations chosen by the partners. The Chair will serve a period of tenure of two years after which the post will rotate to another Chief Executive.

#### **2.**

Specific responsibilities of the Alliance are:

- *Establish clinical communities of interest across partner organisations to drive improvement and learning across the STP, including identification of workforce, capital and other resourcing needs and solutions*
- *Review and understand information generated by the Getting it Right First Time programme in order to determine opportunities for improvement and best practice and to ensure such opportunities are taken forward within partner organisations. Initial focus areas:*
  - *Urology*
  - *Orthopaedics*
  - *Obstetrics and Gynaecology*

- *Lead in the STP response to clinical senate and national reviews. Initial priorities are:*
- *Stroke*
- *Interventional Cardiology*
- *Lead in determining options and ways forward for challenged specialties within the partner organisations, including working with partners outwith the STP and opportunities for different ways of working (digital, alternative staffing models etc)*
- *Provide insight and input to the STP Local Maternity Service delivery plan*
- *Review and understand information generated by the Model Hospital Programme in order to identify opportunities for improvement*
- *Model a QI approach to improvement and utilise information on hospital safety indicators to lever improvements in patient outcomes and experience*
- *Utilise expertise and evidence from AHSNs, HEE and other arms-length and national bodies, including Royal Colleges, to inform decision making.*

### 3. Membership

Partner organisations and their representatives are as follows:

Partner Organisation	Representative	Name
Great Western Hospital NHS Foundation Trust	Chief Executive Medical Director Director of Finance NED representative	
Royal United Hospitals Bath NHS Foundation Trust	Chief Executive Medical Director Director of Finance NED representative	
Salisbury Foundation Trust	Chief Executive Medical Director Director of Finance NED representative	

The first Chair of the Alliance is: James Scott, CEO Royal United Hospitals Bath NHS Foundation Trust.

**Frequency**

Meetings shall be held bi-monthly.

**a. Quorum**

A quorum shall be One Executive Director from each partner plus one NED representative.

**b. Attendance by Members**

The Chair will be at least 80% of the meetings. In extremis, an alternate Chair will be elected by the members prior to the meeting. Other members will be required to attend a minimum of 66% of all meetings.

**4. Accountability and Reporting Arrangements**

The Alliance will report to the Clinical Board of the STP and will provide agreed reports to the Boards of the partner Trusts.

**Authority**

The STP Alliance has the authority to invite other clinical and non-clinical members when required

**5. Monitoring Effectiveness & Review**

The Alliance will set an annual work programme and will undertake a review of its effectiveness on an annual basis.