

Report to:	Public Board of Directors	Agenda item:	20
Date of Meeting:	25 September 2019		

Title of Report:	Chief Executive's Report
Status:	For Information
Board Sponsor:	James Scott, Chief Executive
Author:	Helen Perkins, Senior Executive Assistant to Chair & Chief Executive
Appendices	None

1. Executive Summary of the Report
The purpose of the Chief Executive's Report is to highlight key developments within the Trust, which have taken place since the last Board meeting.

2. Recommendations (Note, Approve, Discuss)
The Board is asked to note the report.

3. Legal / Regulatory Implications
Not applicable

4. Risk (Threats or opportunities, link to a risk on the Risk Register, Board Assurance Framework etc)
Strategic and environmental risks are considered by the Board on a regular basis and key items are reported through this report.

5. Resources Implications (Financial / staffing)
Not applicable

6. Equality and Diversity
Not applicable

7. References to previous reports
The Chief Executive submits a report to every Board of Directors meeting.

8. Freedom of Information
Public

CHIEF EXECUTIVE'S REPORT

1.1 Annual General Meeting

Our 2019 Annual General Meeting combined with Annual Members Meeting will be taking place as follows:

Date	Time	Location
Monday 30 September 2019	17:00 - 19:30 (tea, coffee and biscuits served from 17:00)	Apex Hotel, James St West, Bath, BA1 2DA

This past year saw us launch our new shared vision: 'To provide the highest quality of care; delivered by an outstanding team who all live by our values.' We are passionate that everyone matters on our journey towards our vision and this event is a chance for you to share your views and ideas with us. What should we be doing to achieve and exceed our ambitions? We want to hear what you think about our future so please come along to meet our Governors and Board of Directors and take part in the discussions.

At the event, we will be sharing more information about our Annual Report and Accounts and our plans for the year ahead. Many of our members of staff will be on hand to share their innovative and exciting projects with you too. This includes the latest on plans for the ground-breaking Dyson Cancer Centre, a behind the scenes look at our new RNHRD and Brownsword Therapies Centre and our work towards becoming one of the first dementia-friendly hospitals in England.

Our Caring for You topic has been confirmed as Stroke Care and Dr. Louise Shaw, Consultant Stroke Physician will be attending to talk about the many recent and innovative developments of the Stroke Service. There will be plenty to learn about so this is definitely one not to be missed!

Everyone is welcome and we would very much like for as many people to attend as possible, places must be booked simply email us at RUHMembership@nhs.net or call 01225 821262 to secure your seat.

1.2 RNHRD Staff and Service Relocations

The Trust extended a warm welcome to colleagues from the RNHRD who have joined us at the RUH's Combe Park site in recent weeks. A number of services have completed their relocation from the Mineral Water Hospital site to the new RNHRD and Brownsword Therapies Centre including Rheumatology, Rheumatology Therapies, Complex Regional Pain Syndrome and Bath Centre for Fatigue Services. The RUH Therapies and Pain services have also relocated to join colleagues in the new centre. Diagnostic services from the RNHRD have relocated to the RUH's Clinical Imaging and Measurement Department. Planning continues for the final phase of service relocations in November 2019. Further information on the relocation of services can be found via www.ruh.nhs.uk/relocatingservices

1.3 RUH Supports Organ Donation Week

As part of national Organ Donation Week on 2nd to 8th September 2019 the Trust lent its support to the national 'Pass it on' campaign. The campaign aims to encourage more patients and families to talk about organ donation – and to increase the number of lives that can be saved or transformed by an organ transplant. Five families at the hospital

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consented to organ donation or respecting the wishes of their loved one in 2018/19, which led to at least 17 people receiving life-changing organ transplants. Many more received life-enhancing transplants through tissue donation, such as corneal and heart valve transplants. Next year, the law around organ donation is changing in England. From spring 2020, all adults in England will be considered as having agreed to donate their own organs when they die unless they record a decision not to donate or are in one of the excluded groups. Families will continue to be consulted before organ donation goes ahead.

1.4 Radiology Department Investment Programme

Work has begun to upgrade and replace three scanners at the Trust - the final stage of a development project that will make the hospital's Radiology Department one of the most modern and best-equipped in the South West.

Two older MRI scanners – used to examine most parts of the body, including bones and joints – are being stripped back to their powerful magnet and rebuilt on site with the latest scanning technology. Each scan room that houses them is being refurbished which includes replacing the Radiofrequency cage which lines the room and a complete refit of their control areas. One CT scanner – which can produce detailed images of the inside of the body, including organs, blood vessels and bones – is being removed and replaced with the latest model. Its scanning room and control area are also being refurbished. The work, which is currently taking place and will continue until February 2020, is the final part of a five-year, £7.5m investment programme.

1.5 Hospital Kitchens Investment

A £100k investment in the Trust's kitchens has seen the hospital slash its energy and water use while reducing food waste. The latest in cooking technology has seen five new cookers replace the seven old, outdated boiling pans. The new computer-controlled Vario Cooking Centres (VCCs) are electronically-driven and have individual heating squares which only heat the areas of the cooker that are needed, keeping energy use down. Chefs are also able to programme the cookers for each meal they are making, so that the temperature stays consistent for each dish. Food is now cooked quicker and with perfect timing, so there is less waste. As a result, the RUH is now buying 10% less meat each year, without reducing the amount of meat used in its dishes.

1.6 #EndPJparalysis Global Summit

Several staff at the Trust championed our #EndPJparalysis work at the online global summit on 10th – 12th July 2019, joining other healthcare professionals from across the world. The summit celebrated Combe ward's dayroom to doorstep project, the brainchild of Senior Sister Helen Slocombe, with support from Occupational Therapist Annabel Hafner, bringing a once underused dayroom back to life for patients to benefit from games, art and rehabilitation. Also speaking at the conference, was Team Lead Occupational Therapist, Nicola Stirling, who talked about "Spreading the End PJ Paralysis love" message throughout the RUH. More information about PJ Paralysis can be found via <https://endpjparalysis.org/>

1.7 NHS Rainbow Badges

Staff at the Trust will start wearing NHS rainbow badges from 17th September 2019 to show their support for LGBT+ patients, colleagues and visitors. The NHS rainbow badge project is a way of demonstrating that the RUH is an open, non-judgemental and inclusive environment for lesbian, gay, bisexual and transgender people. It is a way of signalling that people can feel confident in discussing LGBT+ issues with staff, and will be signposted to the appropriate support if needed.

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The launch has been planned by the hospital's LGBT+ staff network – a forum for staff, including allies, to talk about diversity issues and promote inclusion. The badges originated at Evelina London Children's Hospital and are now being adopted at hospitals across the UK.

1.8 Visit from Wiltshire Council Cabinet Member for Adult Social Care, Public Health and Public Protection

Councillor Laura Mayes, Cabinet Member for Adult Social Care, Public Health and Public Protection at Wiltshire Council visited the Trust on 4th September 2019 to meet with the Chief Executive. As part of the visit Councillor Mayes met with social workers, in reach teams and nurses from BANES, Wiltshire and Somerset who make up the Integrated Discharge Service looking at how staff provide a complex hospital discharge planning service by working to present any delays in transfer and to reduce the length of a patient's stay. Councillor Mayes also visited Combe ward on the Older People's Unit and the new RNHRD and Brownsword Therapies Centre.

1.9 RUH Membership

We are always actively seeking new members to help us shape the future of the hospital and as a member of the Trust; you can influence many aspects of the healthcare we provide.

By becoming a Member, our staff, patients and local community are given the opportunity to influence how the hospital is run and the services that it provides. Membership is completely free and offers three different levels of involvement. Through the Council of Governors, Members are given a greater say in the development of the hospital and can have a direct influence in the development of services.

1.10 Caring for You

Our next Caring for You event will focus on resuscitation and you can participate in a hands-on CPR session in support of the European "Restart a Heart" initiative. During this special evening, you will learn more about the resuscitation services at the RUH and also gain some skills in CPR for yourself. You will be well looked after whilst being given the opportunity to get hands-on with CPR on manikins and meet the Resuscitation and Simulation Clinical team.

The event will take place on 24 October 2019 at 18:00 in our Post Graduate Medical Centre. Places must be booked so please contact the Membership office on 01225 821262 or via email at RUHmembership@nhs.net

1.11 Consultant Appointments

Dr Peter Steed was appointed to Consultant in Anaesthetics on 13th August 2019. Dr Steed is currently working as a Specialty Registrar at the Trust and will start his substantive post on 13th November 2019.

Dr James Goodliffe was appointed to Consultant in Acute Medicine and Simulation Lead on 5th September 2019. Dr Goodliffe is currently working as a Respiratory Specialty Registrar in North Bristol NHS Trust and his start date is to be agreed.

Mr Jonathan Frost was appointed to Consultant in Obstetrics and Gynae-Oncology on 6th September 2019. Mr Frost is currently working as a sub specialty registrar in Gloucester Royal Hospital and his start date is to be agreed.

1.12 Use of Trust Seal

The Trust Seal was used on 17th September 2019 to sign a contract between the Trust and Siemens Healthcare Limited for pre installation building works to allow the installation of 2nr Siemen's MRI scanners and a CT scanner.

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