

Report to:	Public Board of Directors	Agenda item:	20.0
Date of Meeting:	2 November 2022		

Title of Report:	Non-Clinical Governance Committee (NCGC) Update Report
Status:	For Noting / Discussion
Board Sponsor:	Sumita Hutchison, Chair of NCGC
Author:	Stephanie Spottiswood (Executive Assistant)
Appendices	None

Purpose

This report sums up discussions, recommendations and approvals made at the Non-Clinical Governance Committee meeting on 18 August 2022 and 31 October 2022, to provide the Board with an update of the Committee's activities.

Background

The Non-Clinical Governance Committee holds delegated responsibility from the Board of Directors; this report provides evidence to satisfy the Board that the tasks required to meet those responsibilities are being carried out.

Business Undertaken

18 August 2022

- **Board Assurance Framework (BAF) Risks - Cyber Security**
 - The Trust was in a better position in terms of staffing capacity to manage the risk.
 - A dashboard was being developed to reflect visible risk, prioritization, and an overall view of investment vs risk.
 - There was an overarching risk in terms of out of date software.
 - Phishing remained the number one threat, and therefore important to step up awareness within the Trust.
 - Important to recognize within the BAF the importance of resources and training, recovery procedures after a major incident such as a cyber-attack, and a clear working plan with the Emergency Preparedness, Resilience and Response (EPRR) team (and within the Business Continuity Plan (BCP)).
 - The Chief Digital Officer assured the Committee that there were ongoing discussions with the Trust EPRR team. A table-top simulation exercise had recently taken place, and debrief being prepare
- **Environmental sustainability.**
 - A detailed conversation about further embedding environmental sustainability into the organization, to be reflected in the BAF by broadening its scope.
 - Opportunities of working within the ICS and Trust level.
 - Staff and clinician engagement - an important area for development given the lack of funding available to deliver the net zero ambitions.
 - A revised work plan and BAF to be brought to the next NCGC and then to Board.
- **Digital Strategy**

<ul style="list-style-type: none"> - The digital strategy was being updated to align with the Strategic Narrative. - It was important to maximize and enable staff to use the IT systems, and to ensure that they were user friendly in the first instance. - It was important that the delivery of the Trust goals was driven by patient and staff insights, which also linked to the visitor experience. - A BSW work stream had been set up to discuss virtual wards. <p>Prioritization of Trust Capital</p> <ul style="list-style-type: none"> - With the numerous competing demands for capital year on year, and the prioritization and de-prioritization of Trust schemes, it was imperative to be able to adapt Trust goals. <p>31 October 2022 – verbal update.</p>
<p>Key Risks and their impact on the Organization</p> <ul style="list-style-type: none"> • A fuller conversation was needed on the risks of non-implementation of strategies - Digital, Sustainability and backlog maintenance, so that a Board decision could be made on either changing the strategy or allocating more resources.
<p>Key Decisions</p> <p>None.</p>
<p>Exceptions and Challenges</p> <p>Nothing impacted on the Committee’s ability to undertake its business.</p>
<p>Governance and Other Business</p> <p>The Non-Clinical Governance Committee meet on a monthly basis, and the Committee’s Terms of Reference reviewed annually.</p> <p>The Committee’s membership consists of the Non-Executives, the Chairs of the Non-Clinical Governance Committee and the Clinical Governance Committee.</p>
<p>Future Business</p> <p>N/A</p>
<p>Recommendations</p> <p>The Board is asked to note this report.</p>