

Report to:	Public Board of Directors	Agenda item:	18
Date of Meeting:	1 May 2024		
Title of Report:	Alert, Advise and Assure Report – FPC Committee		
Status:	For information		
Author:	Antony Durbacz, Non-Executive Director		

Key Discussion Points and Matters to be escalated from the meeting held on 23 April 2024

ALERT: Alert to matters that require the board’s attention or action, e.g. non-compliance, safety or a threat to the Trust’s strategy

- None

ADVISE: Advise of areas of ongoing monitoring or development or where there is negative assurance

- Detailed operational performance will be considered by the board in the integrated performance papers. The committee noted the continuing challenges in non-elective care particularly impacting ambulance handovers and 4 hour performance. A detailed urgent care revised strategy is under development and will be presented at a future meeting.
- The committee discussed and recognised the underlying factors influencing improved performance in cancer 62 days, RTT and diagnostics. But noted that improvements were still needed to achieve the 24/25 targets. The operational metrics for 24/25 are now understood and the performance against these trajectories will be monitored by the committee moving forwards.
- The committee recognised the achievement of the trust to achieve its forecast financial benefits arising from the improvement programme. It noted the higher than anticipated non-recurring benefits and will consider at future meetings the implications on the longer-term financials.
- A revised governance structure for the improvement project was presented which addresses the need to assign limited resources more effectively to a large portfolio of opportunities. The proposal still needs some refinement around allocating accountability and will be reviewed again at a future meeting.
- A proposal seeking approval of contract award to a supplier following the Salix funding award was proposed. A recommendation for approval was deferred pending further information on the nature of the long-term support contract being offered.
- The challenges offered by the improvement plan for success in 24/25 are well understood. A governance strategy needs to be developed across the assurance committees to ensure effective assurance. This is of particular importance in the workforce objectives.

ASSURE: Inform the board where positive assurance has been achieved

- The Trust achieved its year end forecast deficit of £3.5m. The financial statements had only been finalised the day before, but nevertheless a clear

<p>narrative was presented to provide assurance on the key elements of the financial result.</p> <ul style="list-style-type: none"> Trust funded and externally funded capital was spent in line with the forecasts and in line with agreements. The Sulis/RUH team presented a review on the effectiveness of the partnership in managing the modular theatre. The committee commended the report which illustrated significant success.
<p>RISK: Advise the board which risks were discussed and if any new risks were identified.</p>
<ul style="list-style-type: none"> Following the year end result, an assessment needs to be made on the impact of the final position on the 2024/25 plan. In particular we need to be clear on the QIPP and the run rate. A preliminary view was presented but this needs follow up at subsequent meetings
<p>CELEBRATING OUTSTANDING: Share any practice, innovation or action that the committee considers to be outstanding</p>
<ul style="list-style-type: none"> None
<p>APPROVALS: Decisions and Approvals made by the Committee</p>
<ul style="list-style-type: none"> Following delegation from the board the committee recommended submission to the ICB of the 2024/25 business plan. It noted the following changes from the plan reviewed by the board. Operationally the targets for A&E 4hr performance, 65-week waiters and 6-week diagnostic test targets were all increased. The Executives confirmed that these revised targets were achievable. The deficit in the plan was reduced to £15m following a reallocation of income from the ICB. This income would be dependent on achieving staged performance objectives that have yet to be agreed. The QIPP objectives in the plan were unchanged.

The Board is asked to NOTE the content of the report.